



# Internet Corporation for Assigned Names and Numbers

19 January 2004

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VIA EMAIL AND HAND DELIVERY

Mr Michael Gallagher  
Acting Assistant Secretary  
NTIA  
U.S. Department of Commerce  
14th & Constitution Ave. NW  
WASHINGTON DC 20230

**Re: ICANN Strategic Plan**

Dear Michael

On behalf of the ICANN staff and Board of Directors, I am pleased to share the ICANN Strategic Plan for your consultation. Please hold this document in confidence as consultations with the ICANN Board and with selected members of the Internet community continue. The document will continue to evolve over time and become part of the routine ICANN planning and self-evaluation process. We believe the plan fairly and accurately portrays the current situation, our best designs for the future, and the methodologies best suited to take us there. We believe the document has evolved to presently and fairly represent ICANN's current environment regarding the rapidly developing circumstances at the UN's World Summit for an Information Society.

We anticipate sharing this plan with the community in general as part of our public fiscal year 2004-2005 budget formulation process and thank you again for not sharing the document until that time. To that end, I would appreciate it if, for the time being, you were only to distribute paper copies, only within the Department of Commerce and only as necessary.

I am looking forward to receiving your views and our consultations together at that time.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Twomey". The signature is fluid and cursive, written in a professional style.

Paul Twomey  
President & Chief Executive Officer